



S K Y M E T A L S

2021 CORPORATE GOVERNANCE STATEMENT

Sky Metals Limited

ACN 098 952 035



The Board of Directors of Sky Metals Limited ('SKY' or the 'Company') is responsible for the corporate governance of the Company. The Board guides and monitors the business and affairs of the Company on behalf of the shareholders by whom they are elected and to whom they are accountable.

The Board is committed to achieving and demonstrating the highest standards of corporate governance.

This statement sets out the Company's main corporate governance policies and practices. All these practices, unless otherwise stated, were in place from the start of the FY2021 financial year. This Corporate Governance statement explains how the Company followed the Corporate Governance Principles and Recommendations (fourth edition) ('Guidelines') during the period ended 30 June 2021. This Corporate Governance statement is accurate and is up to date as at 30 September 2021 and has been approved by the Board.

The Board has assessed the Company's current practice against the Guidelines and except where disclosed below, the best practice recommendations of the ASX Corporate Governance Council have been applied. This statement incorporates the disclosures required by the Guidelines under the headings of the eight core principles.

In addition to its Constitution and applicable laws and regulations, the operations and conduct of SKY is administered in accordance with the following policies which are approved by the Board:

- Code of Conduct
- Communications Policy
- Continuous Disclosure Policy
- Securities Trading Policy
- Whistleblower Policy.

The Company's corporate governance policies and practices can be found on the website at <http://www.skymetals.com.au/index.cfm/company/corporate-governance/>



CORPORATE GOVERNANCE DISCLOSURES

Corporate Governance Council recommendation	Company Statement
PRINCIPLE 1 – LAY SOLID FOUNDATIONS FOR MANAGEMENT AND OVERSIGHT	
A listed entity should clearly delineate the respective roles and responsibilities of its Board and management and regularly review their performance.	
1.1 A listed entity should have and disclose a Board Charter setting out: <ul style="list-style-type: none"> (a) the respective roles and responsibilities of its Board and management; and (b) those matters expressly reserved to the Board and those delegated to management. 	SKY does not have a Board Charter. The Board of Directors of the Company (Board) intends to adopt a Board Charter during the FY2022 year.
1.2 A listed entity should: <ul style="list-style-type: none"> (a) undertake appropriate checks before appointing a director or senior executive or putting someone forward for election as a director; and (b) provide security holders with all material information in its possession relevant to a decision on whether or not to elect or re-elect a director. 	The Company undertakes relevant background checks on Director candidates and provides all material information to Shareholders that may be relevant to a decision on whether or not to elect or re-elect a Director including the nominee's biographical details, qualifications, a statement whether the Board supports their election, a statement whether the Board considers the nominee independent, details of the term of office for nominees who are currently directors and any materially adverse findings arising out of background checks undertaken for nominees who are to be elected or appointed as directors for the first time.
1.3 A listed entity should have a written agreement with each director and senior executive setting out the terms of their appointment.	Each Director and Senior Executive is required by the Company to execute a written agreement setting out the terms of their appointment, these written agreements are in place with each Senior Executive and Director.
1.4 The Company secretary of a listed entity should be accountable directly to the Board, through the chair, on all matters to do with the proper functioning of the Board.	The Company Secretary is accountable to the Board, via the Chair of the Board on all matters to do with the proper function of the Board and any Committee of the Board.

<p>1.5 A listed entity should:</p> <ul style="list-style-type: none"> (a) have and disclose a diversity Policy; (b) through its Board or a Committee of the Board set measurable objectives for achieving gender diversity in the composition of its Board, senior executives and workforce generally; and (c) disclose in relation to each reporting period: <ul style="list-style-type: none"> (1) the measurable objectives set for that period to achieve gender diversity; (2) the entity's progress towards achieving those objectives; and (3) either: <ul style="list-style-type: none"> (A) the respective proportions of men and women on the Board, in senior executive positions and across the whole workforce (including how the entity has defined "senior executive" for these purposes); or (B) if the entity is a "relevant employer" under the Workplace Gender Equality Act, the entity's most recent "Gender Equality Indicators", as defined in and published under that Act. <p>If the entity was in the S&P / ASX 300 Index at the commencement of the reporting period, the measurable objective for achieving gender diversity in the composition of its Board should be to have not less than 30% of its directors of each gender within a specified period.</p>	<p>SKY does not have a Diversity Policy. The Board intends to adopt a Diversity Policy during the FY2022 year.</p> <p>Due to the scale of the Company's operations and limited number of employees, the Company has not yet set measurable objectives for achieving gender diversity.</p> <p>The Company will provide updates on its progress towards achieving any objectives arising out of the implementation of the Diversity Policy including the respective proportions of men and women on the Board, in senior executive positions and across the whole organisation (including how the entity defines 'senior executive') in its future annual reports.</p> <p>Currently SKY has three male Directors, and two male Senior Executives.</p>
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Corporate Governance Council recommendation		Company Statement
1.6	<p>A listed entity should:</p> <p>(a) have and disclose a process for periodically evaluating the performance of the Board, its Committees and individual directors; and</p> <p>(b) disclose for each reporting period whether a performance evaluation has been undertaken in accordance with that process during or in respect of that period.</p>	<p>SKY does not yet have a formal process for the periodic evaluation of the performance of the Board.</p> <p>The Board will ensure that the Board Charter, once adopted, will set out the process for periodically evaluating the performance of the Board and any Committees.</p> <p>The Board has not yet undertaken a review for 2021.</p>
1.7	<p>A listed entity should:</p> <p>(a) have and disclose a process for evaluating the performance of its senior executives at least once every reporting period; and</p> <p>(b) disclose for each reporting period whether a performance evaluation has been undertaken in accordance with that process during or in respect of that period.</p>	<p>SKY does not yet have a formal process for the periodic evaluation of the performance of Senior Executives.</p> <p>The Board will ensure that the Board Charter, once adopted, will set out the process for periodically evaluating the performance of Senior Executives.</p> <p>The Board undertook a review of the performance of Senior Executives during 2021.</p>

Corporate Governance Council recommendation	Company Statement
<p>PRINCIPLE 2 - STRUCTURE THE BOARD TO BE EFFECTIVE AND ADD VALUE</p>	
<p>The Board of a listed entity should be of a Board of an appropriate size and collectively have the skills, commitment and knowledge of the entity and the industry in which it operates, to enable it to discharge its duties effectively and to add value.</p>	
<p>2.1 The Board of a listed entity should:</p> <p>(a) have a nomination Committee which:</p> <ol style="list-style-type: none"> (1) has at least three members, a majority of whom are independent directors; and (2) is chaired by an independent director, and disclose: (3) the Charter of the Committee; (4) the members of the Committee; and (5) as at the end of each reporting period, the number of times the Committee met throughout the period and the individual attendances of the members at those meetings; or <p>(b) if it does not have a nomination Committee, disclose that fact and the processes it employs to address Board succession issues and to ensure that the Board has the appropriate balance of skills, knowledge, experience, independence and diversity to enable it to discharge its duties and responsibilities effectively.</p>	<p>Due to the current size of the Board, the Board has not yet established a Nomination Committee. The Board is responsible for ensuring that the Board has the appropriate balance of skills, knowledge, experience, independence and diversity.</p> <p>At the appropriate time, having regard to the size of the board and the Company, the Board will establish a Nomination Committee.</p>

Corporate Governance Council recommendation		Company Statement															
2.2	A listed entity should have and disclose a Board skills matrix setting out the mix of skills that the Board currently has or is looking to achieve in its membership.	<p>The Board has a relevant blend of business and corporate experience at Director level as required by the Group for effective decision-making. Directors are appointed based on the specific operational, corporate and governance skills required by the Group. The Directors' qualifications, experience, date of appointment and independence status are disclosed in the Directors' Report section of the Annual Report.</p> <p>Board skill matrix</p> <table border="1"> <thead> <tr> <th>Area</th> <th>Competence</th> <th># of Directors</th> </tr> </thead> <tbody> <tr> <td>Business Finance</td> <td>Business strategy, financial literacy, executive management</td> <td>3</td> </tr> <tr> <td>Investment</td> <td>Corporate mergers and acquisitions, corporate financing, portfolio management</td> <td>3</td> </tr> <tr> <td>Technical</td> <td>Geology & project development in the resources sector</td> <td>3</td> </tr> <tr> <td>Leadership</td> <td>Experience in public listed companies having the ability but not limited to setting Board directives and representing the Group appropriately</td> <td>3</td> </tr> </tbody> </table> <p>The Board Charter, once adopted, will provide that the Board, together with the Remuneration and Nomination Committee (if applicable), will review the skills, experience, expertise, and diversity represented by directors on the Board and determine whether the composition and mix remain appropriate for the Company's strategy and covers the skills needed to address existing and emerging business and governance issues relevant to the entity.</p>	Area	Competence	# of Directors	Business Finance	Business strategy, financial literacy, executive management	3	Investment	Corporate mergers and acquisitions, corporate financing, portfolio management	3	Technical	Geology & project development in the resources sector	3	Leadership	Experience in public listed companies having the ability but not limited to setting Board directives and representing the Group appropriately	3
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Corporate Governance Council recommendation		Company Statement								
2.3	<p>A listed entity should disclose:</p> <p>(a) the names of the directors considered by the Board to be independent directors;</p> <p>(b) if a director has an interest, position, affiliation or relationship of the type described in Box 2.3 but the Board is of the opinion that it does not compromise the independence of the director, the nature of the interest, position or relationship in question and an explanation of why the Board is of that opinion; and</p> <p>(c) the length of service of each director.</p>	<p>The Company has three directors, two of whom are considered to be Independent Directors. Rimas Kairaitis and Richard Hill are considered to be Independent Directors.</p> <p>The length of service of each Directors is set out in the Annual Report, and below,</p> <table border="1" data-bbox="1041 494 1590 662"> <thead> <tr> <th>Name of Director</th> <th>Term in office</th> </tr> </thead> <tbody> <tr> <td>Norman A. Seckold</td> <td>Since December 2001</td> </tr> <tr> <td>Rimas Kairaitis</td> <td>Since June 2019</td> </tr> <tr> <td>Richard Hill</td> <td>Since June 2019</td> </tr> </tbody> </table>	Name of Director	Term in office	Norman A. Seckold	Since December 2001	Rimas Kairaitis	Since June 2019	Richard Hill	Since June 2019
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Norman A. Seckold	Since December 2001									
Rimas Kairaitis	Since June 2019									
Richard Hill	Since June 2019									
2.4	<p>A majority of the Board of a listed entity should be independent directors.</p>	<p>The Company has three Directors, two of whom are considered to be Independent Directors.</p>								
2.5	<p>The chair of the Board of a listed entity should be an independent director and, in particular, should not be the same person as the CEO of the entity.</p>	<p>Mr Seckold is considered to be not independent as he acted as Executive Chairman within the last three years. Mr Seckold is currently Non-executive Chairman, and is not the Company's CEO.</p>								

Corporate Governance Council recommendation		Company Statement
2.6	A listed entity should have a program for inducting new directors and for periodically reviewing whether there is a need for existing directors to undertake professional development to maintain the skills and knowledge needed to perform their role as directors effectively.	<p>The Company encourages Directors to continue their professional development to assist them in performing their role effectively and has a process to comprehensively induct each new Director or officer, and provide each with a copy of the following documents:</p> <ul style="list-style-type: none"> • Code of Conduct; • Continuous Disclosure Policy; • Share Trading Policy; and • Shareholders Communication Policy. <p>The Board Charter, once adopted, will provide that Directors are expected to participate in induction or orientation programs upon their election or appointment, and any continuing education or training arranged by the Company for them from time to time.</p>
<p>PRINCIPLE 3 – INSTIL A CULTURE OF ACTING LAWFULLY, ETHICALLY AND RESPONSIBLY</p> <p>A listed entity should instill and continually reinforce a culture across the organisation of acting lawfully, ethically and responsibly.</p>		
3.1	A listed entity should articulate and disclose its values.	The Company has adopted a Code of Conduct which is available on its website. The Code of Conduct has been adopted by the Company as it expresses the core values that drive our behaviour and aspirations.
3.2	<p>A listed entity should:</p> <p>(a) have and disclose a code of conduct for its directors, senior executives and employees; and</p> <p>(b) ensure that the Board or a Committee of the Board is informed of any material breaches of that code.</p>	<p>The Company has adopted a Code of Conduct that applies to all Directors, Officers, Employees, Consultants, Contractors and Advisors of the Company, as applicable. The Company is committed to acting ethically and responsibly. All Directors, executives and employees are expected to act with the utmost integrity and objectivity in carrying out their duties and responsibilities, endeavouring at all times to enhance the reputation and performance of the Group. Every employee has direct access to a Director to whom they may refer any ethical issues that may arise from their employment.</p> <p>The Code of Conduct is available on the website.</p> <p>The Board ensures that it receives information regarding material breaches of the Code of Conduct.</p>

Corporate Governance Council recommendation		Company Statement
3.3	<p>A listed entity should:</p> <ul style="list-style-type: none"> (a) have and disclose a whistleblower Policy; and (b) ensure that the Board or a Committee of the Board is informed of any material incidents reported under that Policy. 	<p>The Company has adopted a Whistleblower Policy. The purpose of the Policy is to deter wrongdoing and encourage reporting of such wrongdoing through the provision of safe and secure processes which protect and support individuals who disclose wrongdoing.</p> <p>The Whistleblower Policy is available on the website.</p> <p>The Board, through the Compliance Officer will receive a summary of reports made under this Policy on regular basis. The Board will be provided additional information about any material incidents raised.</p>
3.4	<p>A listed entity should:</p> <ul style="list-style-type: none"> (a) have and disclose an anti-bribery and corruption Policy; and (b) ensure that the Board or Committee of the Board is informed of any material breaches of that Policy. 	<p>The Company has not adopted an Anti-Bribery and Corruption Policy.</p> <p>The Board intends to adopt an Anti-Bribery and Corruption Policy during the FY2022 year.</p>

Corporate Governance Council recommendation	Company Statement
<p>PRINCIPLE 4 – SAFEGUARD THE INTEGRITY OF CORPORATE REPORTS</p>	
<p>A listed entity should have appropriate processes to verify the integrity of its corporate reports.</p>	
<p>4.1 The Board of a listed entity should:</p> <p>(a) have an audit Committee which:</p> <p>(1) has at least three members, all of whom are non-executive directors and a majority of whom are independent directors; and</p> <p>(2) is chaired by an independent director, who is not the chair of the Board, and disclose:</p> <p>(3) the Charter of the Committee;</p> <p>(4) the relevant qualifications and experience of the members of the Committee; and</p> <p>(5) in relation to each reporting period, the number of times the Committee met throughout the period and the individual attendances of the members at those meetings; or</p> <p>(b) if it does not have an audit Committee, disclose that fact and the processes it employs that independently verify and safeguard the integrity of its corporate reporting, including the processes for the appointment and removal of the external auditor and the rotation of the audit engagement partner.</p>	<p>Due to the current size of the Board, the Board has not yet established an Audit Committee. The Board attends to all matters normally delegated to the Audit Committee.</p> <p>At the appropriate time, having regard to the size of the board and the Company, the Board will establish an Audit Committee.</p>

Corporate Governance Council recommendation		Company Statement
4.2	The Board of a listed entity should, before it approves the entity's financial statements for a financial period, receive from its CEO and CFO a declaration that, in their opinion, the financial records of the entity have been properly maintained and that the financial statements comply with the appropriate accounting standards and give a true and fair view of the financial position and performance of the entity and that the opinion has been formed on the basis of a sound system of risk management and internal control which is operating effectively.	The Board ensures that it receives a declaration from the Company's CEO and Chief Financial Officer (or equivalent) that in their opinion, the financial records of the entity have been properly maintained and that the financial statements comply with the appropriate accounting standards and give a true and fair view of the financial position and performance of the entity and that the opinion has been formed on the basis of a sound system of risk management and internal control which is operating effectively.
4.3	A listed entity should disclose its process to verify the integrity of any periodic corporate report it releases to the market that is not audited or reviewed by an external auditor.	The Board reviews all periodic corporate reports before they released to the market. Such reports are not released to the market unless they have been reviewed by the Board.
<p>PRINCIPLE 5 – MAKE TIMELY AND BALANCED DISCLOSURE</p> <p>A listed entity should make timely and balanced disclosure of all matters concerning it that a reasonable person would expect to have a material effect on the price or value of its securities.</p>		
5.1	A listed entity should have and disclose a written Policy for complying with its continuous disclosure obligations under listing rule 3.1.	<p>The Board has adopted a Continuous Disclosure Policy to ensure compliance with ASX Listing Rules continuous disclosure obligations.</p> <p>The Continuous Disclosure Policy is available on the website.</p>

Corporate Governance Council recommendation		Company Statement
5.2	A listed entity should ensure that its Board receives copies of all material market announcements promptly after they have been made.	The Company maintains an Investors section on the website that is updated when market announcements are made. The Company secretary ensures the Board is sent all material market communications as they are posted on the ASX platform.
5.3	A listed entity that gives a new and substantive investor or analyst presentation should release a copy of the presentation materials on the ASX Market Announcements Platform ahead of the presentation.	The Company Secretary manages these communications and ensures they are posted on the ASX platform in advance of the presentation.
<p>PRINCIPLE 6 – RESPECT THE RIGHTS OF SECURITY HOLDERS</p> <p>A listed entity should provide its security holders with appropriate information and facilities to allow them to exercise their rights as security holders effectively.</p>		
6.1	A listed entity should provide information about itself and its governance to investors via its website.	The Company provides investors with comprehensive and timely access to information about itself and its governance on its website. Key corporate governance policies, copies of all information lodged with ASX, the Company's Annual Reports and Notices of Shareholder Meetings are available on the Company's website. Further details are set out in the Company's Communication Policy which is available on the Company's website.
6.2	A listed entity should have an investor relations program that facilitates effective two-way communication with investors.	The Company has adopted a Communications Policy which is available on the Company's website. The Company seeks to utilise numerous modes of communication, including electronic communication, to ensure that its communication with shareholders is frequent, clear and accessible.

Corporate Governance Council recommendation		Company Statement
6.3	A listed entity should disclose how it facilitates and encourages participation at meetings of security holders.	The Communication Policy encourages participation at meetings of shareholders. The Company invites all security holders to attend the Company's Annual General Meetings, either in person, electronically or by representative. Security holders also have an opportunity to submit questions to the Board or the Company's external auditor. These rights and opportunities are outlined in the Communication Strategy.
6.4	A listed entity should ensure that all substantive resolutions at a meeting of security holders are decided by a poll rather than by a show of hands.	The Company will seek to ensure a poll is used for all resolutions put to a meeting of security holders.
6.5	A listed entity should give security holders the option to receive communications from, and send communications to, the entity and its security registry electronically.	The Company encourages security holders to elect to receive all communications from, and to send communications to, the Company and its security registry electronically.

Corporate Governance Council recommendation	Company Statement
<p>PRINCIPLE 7 – RECOGNISE AND MANAGE RISK</p>	
<p>A listed entity should establish a sound risk management framework and periodically review the effectiveness of that framework.</p>	
<p>7.1</p>	<p>The Board of a listed entity should:</p> <p>(a) have a Committee or Committees to oversee risk, each of which:</p> <ol style="list-style-type: none"> (1) has at least three members, a majority of whom are independent directors; and (2) is chaired by an independent director, and disclose: (3) the Charter of the Committee; (4) the members of the Committee; and (5) as at the end of each reporting period, the number of times the Committee met throughout the period and the individual attendances of the members at those meetings; or <p>(b) if it does not have a risk Committee or Committees that satisfy (a) above, disclose that fact and the processes it employs for overseeing the entity's risk management framework.</p> <p>Due to the current size of the Board, the Board has not yet established a Risk Committee. The Board attends to all matters normally delegated to the Risk Committee. At the appropriate time, having regard to the size of the board and the Company, the Board will establish a Risk Committee.</p>

Corporate Governance Council recommendation		Company Statement
7.2	<p>The Board or a Committee of the Board should:</p> <p>(a) review the entity's risk management framework at least annually to satisfy itself that it continues to be sound and that the entity is operating with due regard to the risk appetite set by the Board; and</p> <p>(b) disclose, in relation to each reporting period, whether such a review has taken place.</p>	<p>The Board monitors risk management systems, internal controls and legal compliance. This includes reviewing procedures to identify the main financial and non-financial risks associated with the Company's businesses and the implementation of appropriate systems to manage these risks.</p> <p>The Board reviews the Company's risk management framework at least annually to satisfy itself that it continues to be sound and that the Company is operating with due regard to the risk appetite set by the Board.</p>
7.3	<p>A listed entity should disclose:</p> <p>(a) if it has an internal audit function, how the function is structured and what role it performs; or</p> <p>(b) if it does not have an internal audit function, that fact and the processes it employs for evaluating and continually improving the effectiveness of its governance, risk management and internal control processes.</p>	<p>The Company currently does not operate an Internal Audit function, however the Board provides that the Board has the responsibility for evaluating the Company's governance, risk management and internal control processes.</p>
7.4	<p>A listed entity should disclose whether it has any material exposure to environmental or social risks and, if it does, how it manages or intends to manage those risks.</p>	<p>The Board is responsible for assessing all material risks to the Company's operations, regularly updating the risk profile and implementing processes and procedures to manage those risks. The Company provides details of any material exposure to economic, environmental, and social risks, if any arise, from time to time and in its annual reports.</p>

Corporate Governance Council recommendation	Company Statement	
PRINCIPLE 8 – REMUNERATE FAIRLY AND RESPONSIBLY		
A listed entity should pay director remuneration sufficient to attract and retain high quality directors and design its executive remuneration to attract, retain and motivate high quality senior executives and to align their interests with the creation of value for security holders and with the entity's values and risk appetite.		
8.1	<p>The Board of a listed entity should:</p> <p>(a) have a remuneration Committee which:</p> <ol style="list-style-type: none"> (1) has at least three members, a majority of whom are independent directors; and (2) is chaired by an independent director, and disclose: (3) the Charter of the Committee; (4) the members of the Committee; and (5) as at the end of each reporting period, the number of times the Committee met throughout the period and the individual attendances of the members at those meetings; or <p>(b) if it does not have a remuneration Committee, disclose that fact and the processes it employs for setting the level and composition of remuneration for directors and senior executives and ensuring that such remuneration is appropriate and not excessive.</p>	<p>Due to the current size of the Board, the Board has not yet established a Remuneration Committee.</p> <p>The Board attends to all matters normally delegated to the Remuneration Committee.</p> <p>At the appropriate time, having regard to the size of the board and the Company, the Board will establish a Remuneration Committee.</p>

Corporate Governance Council recommendation		Company Statement
8.2	A listed entity should separately disclose its policies and practices regarding the remuneration of non-executive directors and the remuneration of executive directors and other senior executives.	Details of the current remuneration of the Company's Executive Directors, Non-Executive Directors and Executives is available in the Remuneration Report contained in the Annual Report.
8.3	A listed entity which has an equity-based remuneration scheme should: (a) have a Policy on whether participants are permitted to enter into transactions (whether through the use of derivatives or otherwise) which limit the economic risk of participating in the scheme; and (b) disclose that Policy or a summary of it.	The Company has an Equity Incentive Plan which is available on the Company's website. The Company has a Securities Trading Policy. The policy does not deal with rules about hedging of Company securities by an Employee or their Connected Persons. The Board intends to update the Securities Trading Policy during the FY2022 year. The Securities Trading Policy is available on the Company's website.
ADDITIONAL RECOMMENDATIONS THAT APPLY ONLY IN CERTAIN CASES		
9.1	A listed entity with a director who does not speak the language in which Board or security holder meetings are held or key corporate documents are written should disclose the processes it has in place to ensure the director understands and can contribute to the discussions at those meetings and understands and can discharge their obligations in relation to those documents.	N/A
9.2	A listed entity established outside Australia should ensure that meetings of security holders are held at a reasonable place and time.	N/A



Corporate Governance Council recommendation		Company Statement
9.3	A listed entity established outside Australia, and an externally managed listed entity that has an AGM, should ensure that its external auditor attends its AGM and is available to answer questions from security holders relevant to the audit.	N/A